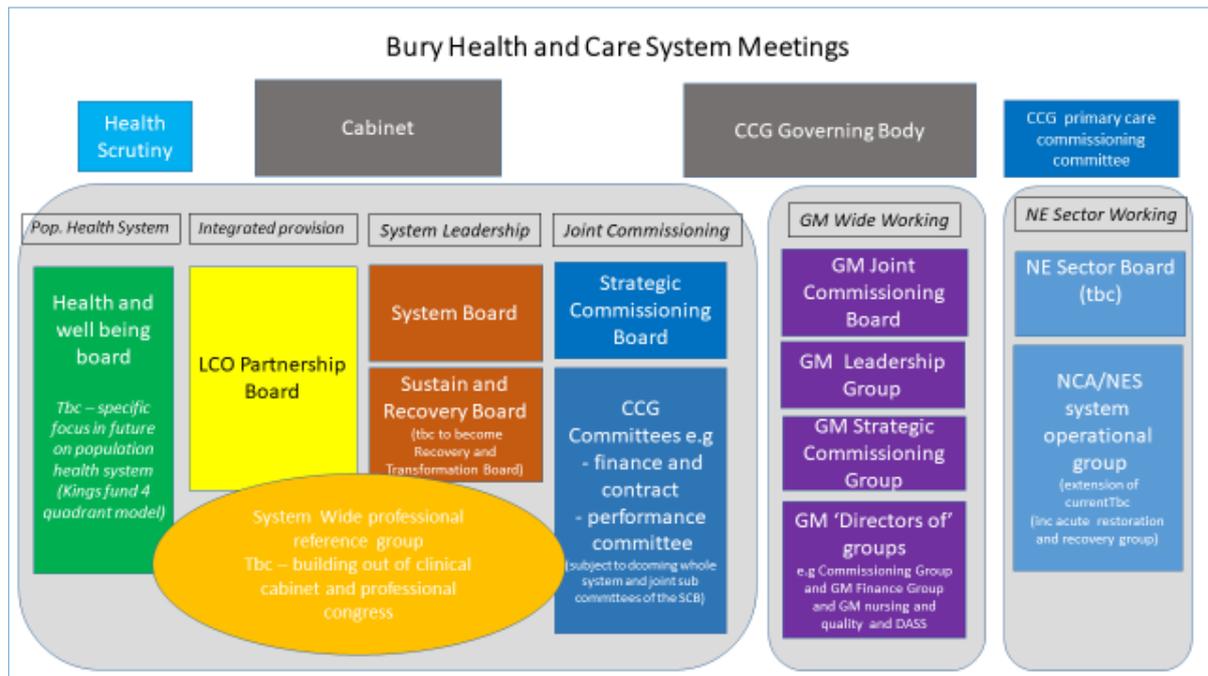


Role and Function of the Health and Well Being Board in Bury

Discussion Paper

18/8/20

1. The Health and Well Being Board is committee of the Council required by statute. Its precise responsibilities can be quite broad but are focused on co-ordinating the Joint Strategic Needs assessment, and the local pharmaceutical needs assessment, and providing a focal point for senior leadership in partnership organisations on health and care.
2. In some districts in Greater Manchester the Health and Well Being Board operates as the apex of health and care system partnership working, working to review the operation of the health and care system itself as well as focusing on those actions that will address population health and wellbeing.
3. The partnership system in Bury is complex and there is a risk of duplication of effort and lack of clarity of the role of each senior leadership meeting. In particular, in Bury, a System Board has been established, comprising senior leadership from all major partners in the health system.
4. The system board co-ordinates the production of strategy and transformation programmes, and recognises the unique role of the Strategic Commissioning Board as effecting the commissioning consequences of the strategic intent as determined by prioritisation and available funding. The system board also recognises the board of the Local Care Organisation – established as a system integrator for provider services in community based health and care, and having an independently chaired board.
5. The System Board also receives the work of the system wide recovery and transformation programme - with a focus on the big transformation programmes of work we have as a system (urgent care, planned care, mental health, population health, and community based services (inc primary care, community health, adult social care, learning disabilities and others).
6. The system board therefore provides a leadership focal point for the strategy and transformation of the operation of the health and care system. However the Bury locality plan 2019-2024 recognises that the likelihood of the Bury Health and Care system being clinically and financially sustainable is significantly dependent on a step change in population health gain and a reduction in health inequalities. This is because we need to harness the fully effect of a range of interventions outside of the health and care system that have in their grasp the opportunity to reduce demand and cost in the health and care system.
7. A Health and Well Being Board providing the visible leadership on supporting the population health system development, in the context of (and challenging as required) the vision for Bury 2030 would be an important component of our partnership arrangements, which can be summarised as below.



8. Inviting the Health and Well Being Board to focus on developing the population health system as its unique role in the partnership arrangements will reduce some current confusion and duplication over meeting roles. It will provide the necessary leadership, vision and grip on the step change in population health and well-being required. Importantly it will provide a focal point for our work on addressing pernicious health inequalities in the borough – in circumstances where we know progress in improving life expectancy has stalled and there is evidence of rising health inequality – almost certainly to be exacerbated by the consequences of the pandemic.
9. A framework for the work of the Health and Well Being Board on the population health system would be the Kings Fund (2019) four quadrants diagram.

<p style="text-align: center;">The Wider Determinants of Health e.g.</p> <ul style="list-style-type: none"> Housing Quality Work Air Quality Educational Attainment 	<p style="text-align: center;">Health related Behaviour e.g.</p> <ul style="list-style-type: none"> Substance Misuse Food & Nutrition Obesity Physical Activity
<p style="text-align: center;">An Integrated Health and Care System</p> <ul style="list-style-type: none"> Secondary prevention long term conditions Screening & imms uptake Equity of access & outcomes 	<p style="text-align: center;">The places and Communities we live in and with</p> <ul style="list-style-type: none"> Addressing Loneliness Vibrant Communities Peer Support

10. It will be noted that the work on an integrated health and care system is recognised by the Kings Fund to be an important component part of a population health system. It

demonstrates that the Health and Well Being, while not duplicating the role of the System Board, will have an interest in ensuring the health and care system itself has a focus on addressing population health gain and health inequalities.

11. It will also be noted that in Greater Manchester we have the GM public Service Reform programme – recognising neighbourhoods of 30-50,000 not only as the currency of integration in health and care but for the joined up and integrated work of wider public services including education, GMP, DWP, housing providers and others. The Health and Well Being Board will therefore have a particular interest in the pace and extent of the ambition around integrated public services in the borough.

Recommendation

12. The following recommendations are made:
 - The Health and Well Being Board is invited to consider this proposal to confirm the unique proposition of the meeting and its relationship to the wider health and care system partnership arrangements.
 - The Health and Well Being Board is invited to frame future agendas according to the 4 quadrant model described.
 - The Health and Well Being Board is invited to consider its own terms of reference and membership to ensure the necessary role and attendance to discharge its obligation under this proposal.